

MEMORANDUM OF UNDERSTANDING
ON THE IMPLEMENTATION OF THE EEA FINANCIAL MECHANISM
2021-2028

between

THE CZECH REPUBLIC,
hereinafter referred to as the “Beneficiary State”

and

ICELAND,
THE PRINCIPALITY OF LIECHTENSTEIN,
THE KINGDOM OF NORWAY,
hereinafter referred to as the “Donor States”

together hereinafter referred to as the “Parties”,

WHEREAS Protocol 38d to the EEA Agreement, incorporated into the EEA Agreement by the Agreement between the European Union, Iceland, the Principality of Liechtenstein and the Kingdom of Norway on the EEA Financial Mechanism 2021-2028, establishes a financial mechanism (hereinafter referred to as the “EEA Financial Mechanism 2021-2028”) through which the Donor States will contribute to the reduction of economic and social disparities in the European Economic Area;

WHEREAS the EEA Financial Mechanism 2021-2028 aims to strengthen relations between the Donor States and the Beneficiary State to the mutual benefit of their peoples;

WHEREAS by decision of the Standing Committee of the EFTA States No. 4/2024/SC of 24 October 2024 the Donor States have given the Financial Mechanism Committee, established by a decision of the Standing Committee of the EFTA States No. 4/2004/SC of 3 June 2004, a mandate to manage the EEA Financial Mechanism 2021-2028;

WHEREAS the enhanced co-operation between the Donor States and the Beneficiary State will contribute to securing a stable, peaceful and prosperous Europe, based on good governance, democratic institutions, the rule of law, respect for human rights and sustainable development;

WHEREAS the Parties agree to establish a framework for cooperation in order to ensure the effective implementation of the EEA Financial Mechanism 2021-2028;

HAVE AGREED on the following:

Article 1 **Objectives**

1. The overall objectives of the EEA Financial Mechanism 2021-2028 are to contribute to the reduction of economic and social disparities in the European Economic Area and to strengthen bilateral relations between the Donor States and the Beneficiary States through financial contributions to promote the thematic priorities listed in paragraph 2. Accordingly, the Parties to this Memorandum of Understanding shall select programmes for funding that aim to contribute to the achievement of these objectives.
2. The financial contributions shall be available to promote the following thematic priorities:
 - (a) European green transition;
 - (b) Democracy, rule of law and human rights;
 - (c) Social inclusion and resilience.

Article 2 **Legal framework**

This Memorandum of Understanding shall be read in conjunction with the following documents which, together with this Memorandum of Understanding, constitute the legal framework of the EEA Financial Mechanism 2021-2028:

- (a) Protocol 38d to the EEA Agreement on the EEA Financial Mechanism 2021-2028;
- (b) the Regulation on the implementation of the EEA Financial Mechanism 2021-2028 (hereinafter referred to as the “Regulation”) issued by the Donor States in accordance with Article 9.4 of Protocol 38d;
- (c) the programme agreements that will be concluded for each programme; and
- (d) any guidelines adopted by the Financial Mechanism Committee in accordance with the Regulation.

Article 3

Financial framework

1. In accordance with Article 2 of Protocol 38d, the total amount of the financial contribution is €1,805 million in annual tranches of €257.86 million over the period running from 1 May 2021 to 30 April 2028, inclusive.
2. In accordance with Article 6 of Protocol 38d, a total of €103,412,127 shall be made available to the Beneficiary State over the period referred to in Paragraph 1.
3. In accordance with Article 9.7 of Protocol 38d and Article 1.9 of the Regulation, the management costs of the Donor States shall be covered by the overall amount referred to above. Further provisions to this effect are set out in the Regulation. The net amount of the allocation to be made available to the Beneficiary State is €96,173,278.

Article 4

Roles and responsibilities

1. The Donor States shall make funds available in support of eligible programmes proposed by the Beneficiary State and agreed on by the Financial Mechanism Committee within the thematic priorities listed in Article 3.1 of Protocol 38d and the programme areas listed in the Annex to Protocol 38d. The Donor States and the Beneficiary State shall cooperate on the preparation of concept notes defining the scope and planned results for each programme.
2. The Beneficiary State shall assure the full co-financing of programmes that benefit from support from the EEA Financial Mechanism 2021-2028 in accordance with Annex B and the Programme Agreements.
3. The Beneficiary State shall ensure an enabling environment for the unimpeded implementation of the Civil Society Fund in the Beneficiary State and shall refrain from taking any measures that might prevent Fund Operators from independently exercising their role.
4. The Financial Mechanism Committee shall manage the EEA Financial Mechanism 2021-2028 and take decisions on the granting of financial assistance in accordance with the Regulation.
5. The Committee shall be assisted by the Financial Mechanism Office (hereinafter referred to as the “FMO”). The FMO shall serve as a contact point for the Beneficiary State for the day-to-day operations of the EEA Financial Mechanism 2021-2028.

Article 5

Designation of authorities

The Beneficiary State has authorised a National Focal Point to act on its behalf. The National Focal Point shall have the overall responsibility for reaching the objectives of the EEA Financial Mechanism 2021-2028 as well as for the implementation of the EEA Financial Mechanism 2021-2028 in the Beneficiary State in accordance with the Regulation. In accordance with Article 5.2 of the Regulation, the National Focal Point, the Certifying Authority and the Audit Authority are designated in Annex A.

Article 6

Multi-annual programming framework

1. In accordance with Article 2.5 of the Regulation, the Parties have agreed on an implementation framework consisting of the following financial and substantive parameters:

- (a) a list of agreed programmes, the financial contribution from the EEA Financial Mechanism 2021-2028 and from the Beneficiary State;
- (b) identification of programmes, their objective(s), the Programme Operators, the grant amount and amount of co-financing by programme, the bilateral ambitions as well as any specific concerns relating to the implementation of the programmes;
- (c) conditions and/or specific concerns at Beneficiary State level relating to target groups, geographical areas or other issues;
- (d) identification of Donor Programme Partners, as appropriate;
- (e) identification of International Partner Organisations, as appropriate; and
- (f) identification of pre-defined projects to be included in relevant programmes.

2. The implementation framework is outlined in Annex B.

Article 7

Funds for bilateral relations

In accordance with Article 4.6.1 of the Regulation the Beneficiary State shall set aside funds to strengthen bilateral relations between the Donor States and the Beneficiary State. The agreed amount is reflected in Annex B and is allocated to the funds for bilateral relations at national and programme level. The National Focal Point shall manage the use of the fund for bilateral relations at national level and shall establish a Joint Committee for the Bilateral Fund in accordance with Article 4.9.1 of the Regulation. The Programme Operators shall manage the use of the funds for bilateral relations allocated to their programmes. For Donor partnership programmes, decisions on the use of the funds for bilateral relations in the programme shall be taken by consensus between the Programme Operator and the Donor Programme Partner(s).

Article 8

Country Report

In accordance with Article 2.6 of the Regulation, the National Focal Point shall submit to the FMC an annual Country Report on the implementation of the EEA Financial Mechanism 2021-2028 in the Beneficiary State. The Country Report shall be submitted to the FMC not later than 10 March each year.

Article 9

Annual meetings

In accordance with Article 2.7 of the Regulation an annual meeting shall be held between the FMC and the National Focal Point. The annual meeting shall allow the FMC and the National Focal Point to examine progress achieved over the previous reporting periods, discuss risks and agree on any necessary measures to be taken. The annual meeting shall provide a forum for discussion of issues of bilateral interest.

Article 10

Modification of the annexes

1. Annex A and B may be amended through an exchange of letters between the FMC and the National Focal Point.
2. Cumulative transfers up to 10% of the total eligible expenditure of a programme may be made between programmes without a modification of the Annexes to this Memorandum of Understanding, provided that the change has been agreed by the FMC through modifications of the relevant Programme Agreements.
3. In addition, cost savings and amounts not committed to projects may be transferred to the funds for bilateral relations without a modification of the Annexes to this Memorandum of Understanding or the approval of the FMC, provided that the transfer has been the subject of prior consultation with the Cooperation Committee of the concerned programme. Any such transfer of funds from a programme shall not affect the objectives or outcomes of the Programme. The National Focal Point shall notify the FMC of such transfers without delay and the FMC shall update the concerned Programme Agreements and the Bilateral Funds Agreement, as relevant.
4. All transfers made in accordance with paragraphs 2 and 3 shall not affect any specific concerns, conditions, objectives or other priorities referred to in this Memorandum of Understanding and shall be in accordance with the provisions of the legal framework.

Article 11

Control and access to information

The Financial Mechanism Committee, the EFTA Board of Auditors and their representatives have the right to carry out any technical or financial mission or review they consider necessary to follow the planning, implementation and monitoring of programmes and projects as well as the use of funds. The Beneficiary State shall provide all necessary assistance, information and documentation.

Article 12

Governing principles

1. The implementation of this Memorandum of Understanding shall in all aspects be governed by the Regulation and subsequent amendments thereof.
2. The objectives of the EEA Financial Mechanism 2021-2028 shall be pursued in a framework of close co-operation between the Donor States and the Beneficiary State, respecting the common values and principles of respect for human dignity, freedom, democracy, equality, the rule of law and the respect for human rights, including the rights of persons belonging to minorities. The Parties agree to apply the highest degree of transparency, accountability and cost efficiency as well as the principles of good governance, partnership and multi-level governance, sustainable development, gender equality and non-discrimination in all implementation phases of the EEA Financial Mechanism 2021-2028.
3. All programmes and activities funded by the EEA Financial Mechanism 2021-2028 shall be consistent with respect for these values and principles and abstain from supporting operations that may fail to do so. Their implementation shall comply with the fundamental rights and obligations enshrined in relevant instruments and standards.
4. The Beneficiary State shall take proactive steps in order to ensure adherence to these values and principles at all levels involved in the implementation of the EEA Financial Mechanism 2021-2028.

Article 13
Entry into force

This Memorandum of Understanding shall enter into force on the day after the date of its last signature.

This Memorandum of Understanding is signed in four originals in the English Language.

Signed in Prague on 4 November 2025
For the Czech Republic

Tomáš Holub
Deputy Minister of Finance of the Czech Republic

Signed in Prague on 4 November 2025
For Iceland

Ágúst Már Ágústsson
Deputy Head of Mission, Embassy of the
Republic of Iceland in the Federal Republic of
Germany

Signed in Prague on 4 November 2025
For the Principality of Liechtenstein

Simon Biedermann
Ambassador of the Principality of
Liechtenstein to the Czech Republic

Signed in Prague on 4 November 2025
For the Kingdom of Norway

Astrid Bergmål
State Secretary, Ministry of Foreign Affairs

National management and control structures

1. National Focal Point

The National Coordination of Financial Mechanisms Unit, within the International Relations Department of the Ministry of Finance, shall act as the National Focal Point. The Head of the National Focal Point shall be the Director of the International Relations Department.

The National Coordination of Financial Mechanisms Unit is directly subordinated to the Director of the International Relations Department. The International Relations Department, within the Section European Union and International Relations of the Ministry of Finance, is directly subordinated to the Director General of the Section European Union and International Relations.

The roles and responsibilities of the National Focal Point are stipulated in the Regulation, in particular Article 5.3 thereof. In cases where the National Focal Point and the Programme Operator are part of the same institution, their respective roles and responsibilities shall be performed by different units within the institution to ensure the appropriate separation of tasks.

2. Certifying Authority

The Certification for FM EEA / Norway Unit, which is within the European Funds Department of the Ministry of Finance, shall act as the Certifying Authority. The Head of the Certifying Authority shall be the Director of the European Funds Department.

The Certification for FM EEA / Norway Unit is directly subordinated to the Director of the European Funds Department. The European Funds Department, within the Section European Union and International Relations of the Ministry of Finance, is directly subordinated to the Director General of the Section European Union and International Relations.

The roles and responsibilities of the Certifying Authority are stipulated in the Regulation, in particular Article 5.4 thereof.

In addition, the Certifying Authority shall act as the entity responsible for reporting of irregularities according to Article 12.3.1 of the Regulation.

3. Audit Authority

The Audit Authority Department of the Ministry of Finance shall act as the Audit Authority. The Head of the Audit Authority shall be the Director of the Audit Authority Department.

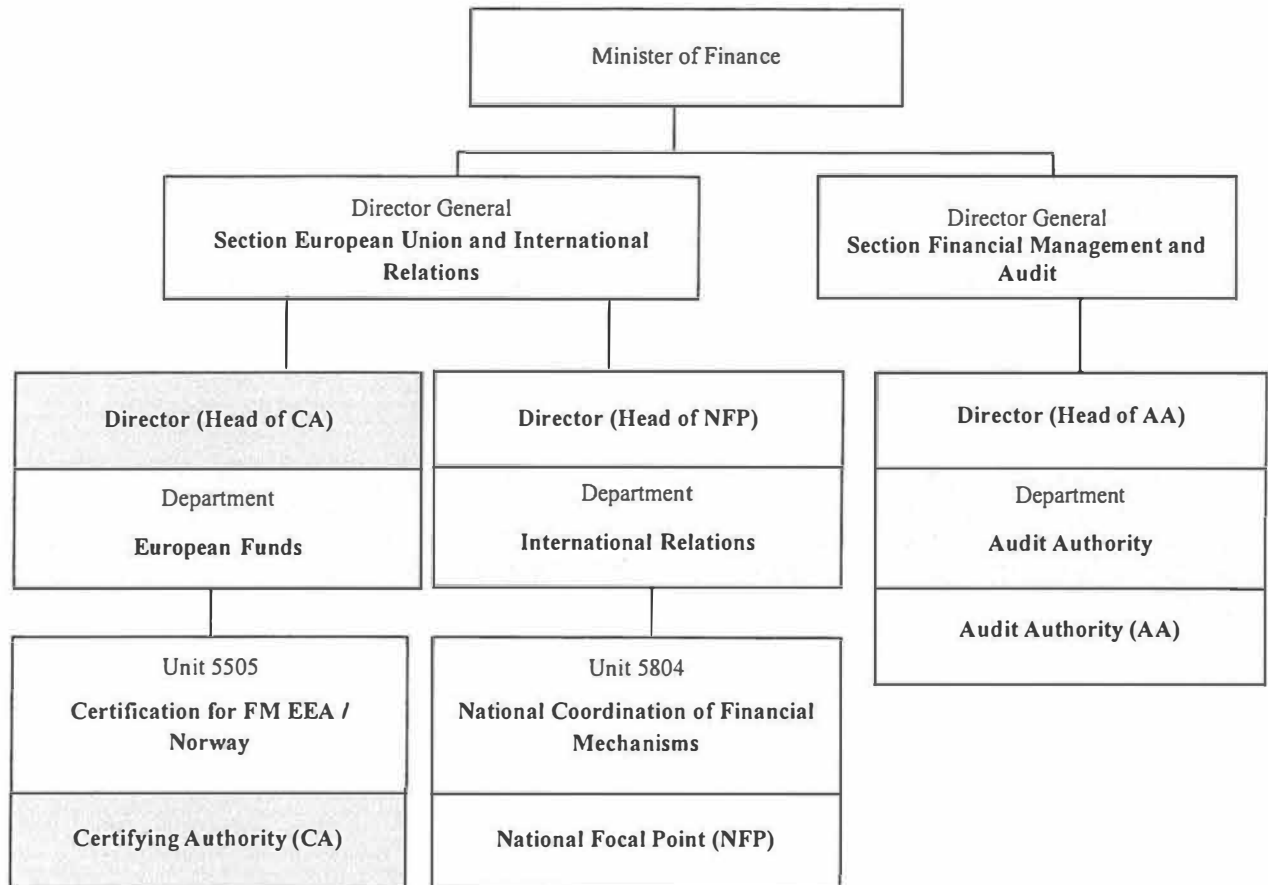
The Audit Authority Department, within the Section Financial Management and Audit, is directly subordinated to the Director General of the Section Financial Management and Audit.

The roles and responsibilities of the Audit Authority are stipulated in the Regulation, in particular Article 5.5 thereof.

The Audit Authority shall be functionally independent of the National Focal Point and the Certifying Authority.

4. Organigram

MINISTRY OF FINANCE OF THE CZECH REPUBLIC



Implementation framework

In accordance with Article 2.5 of the Regulation, the Parties to this Memorandum of Understanding have agreed on an implementation framework outlined in this annex.

1. Financial parameters of the implementation framework

	The Czech Republic	EEA FM contribution	National contribution
	Programmes		
1	Research and Innovation	€26,000,000	€4,588,235
2	Education and Training	€20,500,000	€3,617,647
3	Culture	€45,000,000	€7,941,176
	Other allocations		
	Technical assistance to the Beneficiary State (Art. 1.10)	€1,551,000	N/A
	Reserve for completion of projects under FM 2014-21 (Art. 1.11)	N/A	N/A
	Funds for bilateral relations at national level (Art. 4.7)	€2,122,278	N/A
	Funds for bilateral relations at programme level (Art. 4.10)	€1,000,000	N/A
	Net allocation to the Czech Republic	€96,173,278	€16,147,058

2. Conditions

N/A

3. Specific concerns

The amount of funds for bilateral relations allocated to each programme shall be included in the respective Programme Agreements.

The agreed allocations to the programmes and bilateral funds include the EEA Financial Mechanism contribution to the Czech Republic related to the challenges experienced as a result of the invasion of Ukraine, which amounts to €5,729,204. The funding shall primarily be made available to support projects under the programmes Research and Innovation, Education and Training and Culture, and the planned use of these funds shall be described in the concept notes.

Under the Funds for bilateral relations at national level funds shall be made available to support bilateral cooperation addressing improved correctional services in line with international and European human rights standards.

Gender equality and digitalization will be mainstreamed and form part of all relevant programme areas. The concept notes shall describe how this shall be achieved.

4. Substantive parameters of the implementation framework

The programmes described below are to be implemented subject to the approval of the FMC, in accordance with Article 6.3 of the Regulation.

A. Programme Research and Innovation

<i>Programme objective(s):</i>	Enhanced excellence in research and research-based innovation, strengthening the foundations for the green and digital transitions, democracy, rule of law, human rights, social inclusion and resilience.
<i>Programme grant:</i>	€26,000,000
<i>Programme co-financing:</i>	€4,588,235
<i>Programme Operator:</i>	Technology Agency of the Czech Republic
<i>Donor Programme</i>	Research Council of Norway
<i>Partner(s):</i>	The Icelandic Centre for Research
<i>International Partner</i>	N/A
<i>Organisation(s):</i>	
<i>Programme area(s):</i>	Research and Innovation
<i>Programme specific conditions:</i>	N/A
<i>Programme specific concerns:</i>	<p>The programme shall include support to the social sciences and humanities.</p> <p>The programme shall include activities to overcome barriers for the career progression of early-stage and female researchers.</p> <p>The programme will address challenges experienced as a result of the invasion of Ukraine.</p>

The programme will be implemented in conjunction with the programme Research and Innovation implemented under the Norwegian Financial Mechanism 2021-2028.

B. Programme Education and Training

<i>Programme objective(s):</i>	Enhanced quality, access and relevance of education and training for the green and digital transitions, human rights, democracy and youth employment.
<i>Programme grant:</i>	€20,500,000
<i>Programme co-financing:</i>	€3,617,647
<i>Programme Operator:</i>	Czech National Agency for International Education and Research
<i>Donor Programme Partner(s):</i>	Norwegian Directorate for Higher Education and Skills National Agency for International Education Affairs of Liechtenstein
<i>International Partner Organisation(s):</i>	N/A
<i>Programme area(s):</i>	Education, Training and Youth Employment
<i>Programme specific conditions:</i>	N/A
<i>Programme specific concerns:</i>	<p>The programme shall primarily support civic education and citizenship competences and the development of pedagogical competences of current and future teachers.</p> <p>The programme shall also support information integrity and media literacy.</p> <p>The possibility of pre-defining project(s) shall be explored when developing the concept note.</p> <p>The programme will address challenges experienced as a result of the invasion of Ukraine, including inclusive education.</p>

C. Programme Culture

<i>Programme objective(s):</i>	Increased participation, sustainability and diversity in arts, culture and cultural heritage.
<i>Programme grant:</i>	€45,000,000
<i>Programme co-financing:</i>	€7,941,176
<i>Programme Operator:</i>	Ministry of Finance of the Czech Republic
<i>Beneficiary State</i>	Ministry of Culture of the Czech Republic
<i>Programme Partner(s):</i>	Czech Cultural Institute
<i>Donor Programme Partner(s):</i>	Arts and Culture Norway The Norwegian Directorate for Cultural Heritage The Icelandic Centre for Research
<i>International Partner Organisation(s):</i>	N/A
<i>Programme area(s):</i>	Culture
<i>Programme specific conditions:</i>	N/A

<i>Programme specific concerns:</i>	<p>The programme shall strengthen the capacity of art, culture and cultural heritage to drive sustainable local development, resilience and social cohesion, especially through strengthening democracy, resistance to disinformation, hate speech and extremism and increasing participation and community engagement fostering respect, diversity, inclusion, the freedom of cultural expression and open dialogue, particularly in disadvantaged areas.</p> <p>The programme shall support the sustainable revitalisation of cultural heritage to create inclusive cultural and community hubs that reflect the local identity, respond to local needs and harness the economic potential of local cultural resources.</p> <p>At least 15% of the total eligible expenditure of the programme shall support cultural and artistic creation and cooperation, capacity building, outreach, and exchange, with specific regard to cultural diversity and with specific focus on people with limited access to culture, minorities and persons in vulnerable situations, including Roma.</p> <p>The maximum level of funding for investment in infrastructure and equipment (hard measures) shall be 60% of the total eligible expenditure of the programme.</p> <p>The possibility of pre-defining a project to support the promotion of the preventive maintenance of cultural heritage shall be explored when developing the concept note.</p> <p>The possibility of pre-defining project(s) with donor partner(s) shall be explored when developing the concept note, including, but not limited to projects that highlight the historic connection between the Czech Republic and the donor states.</p>
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The programme will address challenges experienced as a result of the invasion of Ukraine.

The possibility of pre-defining a project focused on movable Ukrainian cultural heritage shall be explored when developing the concept note.